

Hawaii Public Housing Authority

Public Housing Asset Management Statement

In January 2003, International Business Machine, Inc (IBM), Business Consulting Services was contracted by HUD and HPHA to conduct a review and analysis of HPHA's capabilities to effectively operate and manage its federal public housing stock. The contract specified that IBM develop an Independent Assessment (IA), a Physical Needs Assessment (PNA), and a long-range portfolio plan for HPHA. The IA was completed in April 2003 and identified operational and management issues that needed to be addressed in order to improve the long-term viability of the housing agency and raised issues such as insufficient staffing; challenges of the State legislative process; leadership turnover; lack of clear policies and procedures, training, and internal controls; technology problems; and an aging housing stock.

From January through May 2003 IBM carried out the physical assessment of all federal public housing projects owned by HPHA. The final PNA report and a "Recommended Approach to HPHA Long-Range Portfolio Planning – Five, Ten and Twenty Year Plan" was submitted to HUD and HPHA in September 2003.

The HPHA is also taking steps to move to project-based budgeting and accounting by developing an implementation plan to meet HUD guidelines and schedules for execution.

In addition, the HPHA is anticipating a Request for Proposal (RFP) in 2007 to incorporate Energy Performance Contracting for Public and Indian Housing, the Energy Policy Act of 2005, and the State of Hawaii's HRS Section 36-41 which would allow State agencies to evaluate and identify for implementation energy efficiency retrofitting. The PNA Report conducted in 2003, HUD REAC Inspection Reports, and HUD Energy Audits will be used to identify energy consumption benchmarks as part of an overall asset management approach to consider each development in terms of its position in the marketplace, management responsibilities, operations, budgeting, tenancy, and long-range capital needs.